



**POTENTIAL ACADEMIC COOPERATION AGREEMENT
BETWEEN
THE UNIVERSITY OF GUADALAJARA (UDG)
AND
THE WILLIAM J. PERRY CENTER FOR HEMISPHERIC DEFENSE STUDIES (WJPC)**

WHEREAS:

In Guadalajara, Jalisco, Mexico on the 12th day of the month of February of 2019, the William J. Perry Center for Hemispheric Defense Studies, hereby referred to as "WJPC," located at National Defense University, Abraham Lincoln Hall, 260 5th Avenue, Bldg. 64, Washington DC, represented by director Lieutenant General (Ret.), United States Army, Frederick S. Rudesheim as one part, and the other, the University of Guadalajara, hereby referred to as "UDG", located at Avenida Juárez No. 976, colonia Centro C.P. 44100 represented by rector Dr. Miguel Ángel Navarro Navarro, and jointly referred to as "the participants", regarding a joint declaration on potential mutual cooperation and collaboration in academic areas of common interest hereby establish the following:

- A. The interest expressed by the University of Guadalajara (UDG), Mexico and the William J. Perry Center for Hemispheric Defense Studies (WJPC), United States of America to develop their relationship and mutually held interests on a reciprocal basis while respecting the independence and equal status of each institution.
- B. The intent shown by the rector of UDG, Dr. Miguel Ángel Navarro Navarro and the director of WJPC, Lieutenant General (Ret.), United States Army, Frederick S. Rudesheim in continuing and expanding their collaborative relations.

HEREBY ACKNOWLEDGE:

Article 1 – Objective and Scope

The general purpose of this arrangement is to facilitate potential cooperation between WJPC and UDG on jointly held interests relating to security and defense and form a part of the Human Rights network. Any activity by the participants shall be performed based on mutual respect, equality and in mutual benefit therein.

Therefore, this instrument is focused on the development and advancement of academic and faculty cooperation between the participants through potential projects and training, research and outreach activities undertaken by WJPC and UDG.

This document is a non-binding arrangement for voluntary, joint academic cooperation and dissemination of activities developed within the context of this arrangement wherein no rights are extended nor are obligations created for the participants. This instrument is not binding under international law.

Article 2 – Potential Areas of Cooperation

- (a) To co-sponsor academic and instructional events, cultural activities, the creation and development of research, outreach and assistance programs and projects;
- (b) To collaborate on joint research projects and publications in areas of mutual interest as defined by both institutions;
- (c) To engage in activities that will enhance mutual understanding and collaboration such as the participation in interviews; coordination for video/teleconferences; presentation of outreach lectures; and participation in lectures, meetings and other activities organized by both institutions;
- (d) Both participants will allow opportunities for co-branding on public releases and events.

Notwithstanding the former, the participants may present concrete proposals on topics of common interest during the duration of this arrangement which may be exchanged via established coordination channels created for this purpose.

Article 3 – Implementation

- (a) The participants may establish a liaison for the purpose of developing the initiatives and activities that are envisaged under this arrangement.
- (b) Any proposed activities arising from this arrangement must be agreed to in writing by the participants.
- (c) To fulfill the objectives of this arrangement, agreements and understandings may be established separately. Specific addendums may specify any initiatives, areas of collaboration and concrete proposals for cooperation and collaboration along with all conditional and logistical details and financial considerations that would allow for the fulfilment of this arrangement.

Article 4 – Costs

- (a) Financial arrangements necessary or incidental to the execution of activities arising from this agreement must be agreed to in writing by the participants and shall require appropriate contractual arrangements.

- (b) The activities proposed are subject to the availability of resources and financial support of each participant.

Article 5 – Confidentiality

- (a) Each participant shall maintain the confidentiality of information received from the other participant for the purposes of this arrangement and undertakes not to disclose any information to any third party without the specific written permission of the participant from whom the information was received. This provision shall survive the expiry or termination of this arrangement.
- (b) Both participants will refrain from using the logo of the other participant without first obtaining the written permission of the other participant.

Article 6 – Amendments

The participants may modify this arrangement by mutual concurrence in writing.

Article 7 – Duration and terms

- (a) This arrangement shall be in effect from the date signed and will continue for five years. Each participant will endeavor to provide no less than a six month notice prior to executing a unilateral decision to terminate.
- (b) This arrangement is not legally binding, but provides guidelines for potential cooperation between the participants.

Article 8 – Management and Coordination

Each institution may designate a coordinator to oversee the full implementation of this arrangement, maintain and continually update data and information on courses and other activities that strengthen the relations and cooperation between the two institutions. These offices should maintain permanent contact for coordination purposes regarding the development of this declaration for potential cooperation.

Article 9 – Dispute Resolution

Any dispute with regards to an interpretation or implementation of this arrangement or subsequent arrangements shall be resolved between the participants via direct consultation or another jointly agreed upon method. Resolutions shall be based on mutual understanding and good faith in the spirit of cooperation exemplified in this present instrument and therefore shall not be submitted to any national or international court or third party for resolution.

Article 10 – Limitations

This arrangement does not limit the ability for the participants to enter into similar arrangements on analogous topics with other national or international, public or private institutions.

For the University of Guadalajara:


Dr. Miguel Ángel Navarro Navarro
Rector General

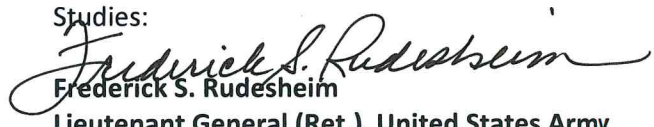
Mtro. José Alfredo Peña Ramos
Secretary General

In the Presence of



Mtro. Miguel Ángel Sigala Gómez
Vice Provost for International Affairs

For William J. Perry Center for Hemispheric Defense Studies:


Frederick S. Rudesheim
Lieutenant General (Ret.), United States Army
Director

Kara O'Ryan
Alumni and Educational Outreach Office

February 12, 2019